

International Simulcast Update PMU – French Racing

Franck Rousseau - International Strategy Manager | December 9, 2015

France, a nation of horse lovers

The racing sector

- ✓ 242 racecourses : 50% of all tracks in Europe
- ✓ More than 15,000 races (trotting, flat and jumps)
- ✓ 2014 prize money : €190 million for flat and Jump races and €250 million for trotting
- ✓ World famous racing events : Prix de l'Arc de Triomphe and Prix d'Amérique

The equine sector

- ✓ 1 million equine animals
- ✓ Over €14 billion turnover*
- ✓ 180,000 jobs e.g. 0.6% of active population





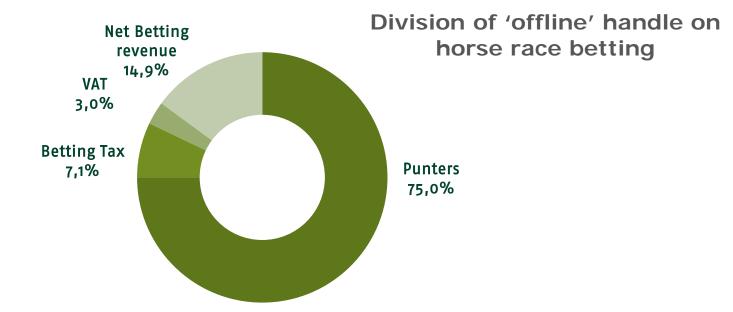
PMU Facts and Figures

- 6 million customers in France
- 12,200 retail outlets
- PMU.fr the n°1 online betting site in France with 363,700 active accounts
- 6 billion betting transactions per year
- €10,552,310 : record winning Quinté+ in October 2011





€10 billion handle in 2014





In 2014 PMU paid €850m to Racing Associations, funding 80% of the French Equine sector

PMU's international activity

Import

Foreign races offered to French punters complement the domestic program

2,793 foreign races from 28 countries in 2014

€647 million handle (+13%)



Export

French races simulcast abroad to foreign markets

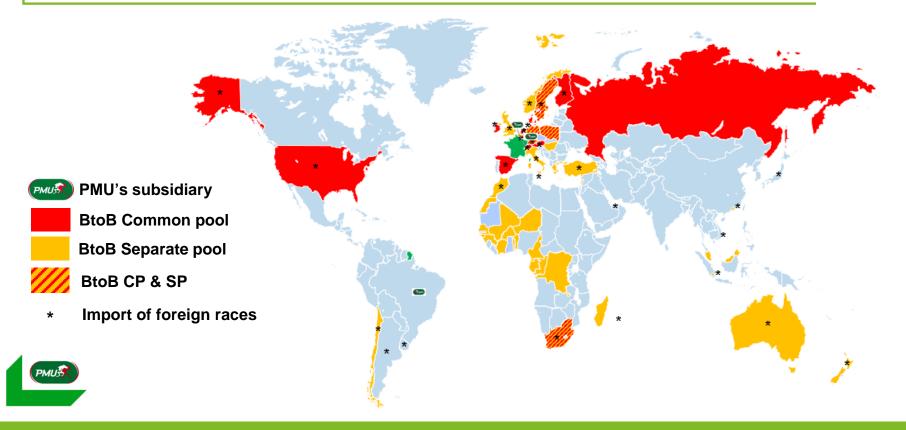
In common pool : 34 BtoB partners in 19 countries in 2014

€728 million handle (+14%)

In separate pool: 38 BtoB partners in 27 countries >€1 billion estimated turnover



PMU's international activity



PMU's international activity

- PMU has historically developed international markets through BtoB partnerships
- Since 2010, PMU has also undertaken BtoC developments and investments in strategic markets
- The long term goal of PMU is to generate 10% of its international revenue by 2020 (BtoC)
- A first step was made in 2013 with the purchase of a Belgian operator, EURO THERCE
- In 2015, PMU moved further with the launch of BtoC operations in Germany and Brazil



German Tote



- In August 2015, PMU bought a 51% share in German Tote, the leading German pari-mutuel operator owned by the German thoroughbred Racing Industry (BGG)
 - ✓ BtoB partner of PMU since 2002 €236 million handle in 2014
 - ✓ 74 betting outlets including 7 owned by the company 3 websites
- PMU wants to take advantage of its expertise in horserace betting organization and commercial networks management to reinvigorate horserace betting in Germany
 - ✓ Modernize and develop sales networks
 - ✓ Rejuvenate and improve the image of horse racing and betting in Germany
 - ✓ Increase the revenues of German and French racing industries



PMU Brasil

- In October 2015, PMU's subsidiary PMU Brasil signed with the Jockey Club Brasileiro (JCB) a 10 year partnership agreement to develop their revenue from betting activities in Rio and the rest of the country.
- The purpose is to increase funding to Brazilian horseracing Industry and improve the quality and exportability of its races
- Organization and distribution of betting will be optimized using PMU's know-how
- PMU Brasil will also offer simulcasting of foreign races
- Through this new partnership, PMU wants to show its ability to succeed on a new and promising continent



Exporting French racing to North America

- Separate B-pool betting offered on Prix de l'Arc de Triomphe since 2002
- Daily common pool betting launched in November 2011
 - \checkmark Numerous tote, data and picture issues to resolve
 - ✓ Perfect links for ITSP compliant bet types
 - ✓ Seven USA betting partners (predominately online and mobile)
- Common pool betting offered on Prix de l'Arc de Triomphe since 2012
 - ✓ Time of day (early morning in USA) always a hurdle to overcome
 - ✓ Up to 55 USA betting partners
- Looking ahead
 - \checkmark Expand play on French harness racing with USA-style data feeds and PPs
 - ✓ Launch live broadcast service (in English) aimed at North American market
 - ✓ Development of interfaces that handle French "super exotic" bet types

Importing foreign races into France

- Among the agreements signed by France Galop and LeTrot, the following have proven especially successful thanks to the cooperation of foreign partners adapting to French requirements :
 - Flat racing : Argentina, Chile, Uruguay
 - ✓ Trotting: Netherlands, Spain, Yonkers (USA)
 - ✓ Both disciplines : Belgium, Germany, Switzerland









Merci!

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